

Q2 Forecast 2023/24 - Revenue

Head of Service Summary

Head of Service	Year to Date			Full Year				Contribution To /(From) Reserves	Over/ (Under) Spend	Comments
	Actual £000	Current Budget £000	Over/ (Under) Spend £000	Forecast £000	Original Budget £000	Budget c/fwd £000	Current Budget £000			
Corporate Resources										
Income	(3,351)	(2,611)	(740)	(6,805)	(5,543)	-	(5,543)	757	(505)	Increased interest received on investments, 2 Finance posts vacant, increased Legal staff costs, reduced s106 income, reduced utilities costs and facilities management post savings and business rate savings. Increased costs as a result of streaming committee meetings, additional land charges income. Commercial estates unit vacancy level higher than expected, offset by salary savings,
Expenses	5,958	6,321	(363)	13,309	13,642	51	13,693	-	(384)	
Net	2,607	3,710	(1,103)	6,504	8,099	51	8,150	757	(889)	
Chief Operating Officer										
Income	(13,407)	(13,200)	(207)	(26,312)	(26,102)	-	(26,102)	-	(210)	Building Control service savings, pest control income down, funding received for support Ukraine families. Vacant post and lower grade appointments in Environmental Health. Shortfall in HB subsidy for homelessness from govt, increased HB postage costs and HB overtime costs. Customer Services vacant posts (now filled). Licensing staff savings and increased taxi licence income.
Expenses	15,952	15,899	53	31,476	31,364	36	31,400	-	76	
Net	2,545	2,699	(154)	5,164	5,262	36	5,298	-	(134)	
Economic Development										
Income	(2)	-	(2)	(9)	(6)	-	(6)	-	(3)	
Expenses	109	107	2	219	212	-	212	-	7	
Net	107	107	-	210	206	-	206	-	4	
Housing Strategy										
Income	-	-	-	(157)	(157)	-	(157)	-	-	
Expenses	177	174	3	355	353	-	353	-	2	
Net	177	174	3	198	196	-	196	-	2	
Corporate Leadership										
Expenses	310	351	(41)	1,245	1,288	-	1,288	-	(43)	Salary savings offset by recruitment, memberships and consultancy costs
Net	310	351	(41)	1,245	1,288	-	1,288	-	(43)	
Chief Planning Officer										
Income	(1,259)	(1,189)	(70)	(1,998)	(1,931)	-	(1,931)	-	(67)	Staff vacancies and performance planning agreement saving. Increase in PPA/pre-application fee income, and reduced reliance on contractors (to date).
Expenses	1,268	1,310	(42)	2,991	2,898	128	3,026	-	(35)	
Net	9	121	(112)	993	967	128	1,095	-	(102)	
Strategic Insight and Delivery										
Income	(1,632)	(1,742)	110	(3,483)	(3,578)	-	(3,578)	-	95	Market income down as a result of discounts, parking income down, Business Support team vacancy. Countryside service vacancy and utility savings.
Expenses	1,859	1,907	(48)	3,824	3,677	16	3,693	(121)	10	
Net	227	165	62	341	99	16	115	(121)	105	

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	Actual £000	Current Budget £000	Over/ (Under) Spend £000	Forecast £000	Original Budget £000	Budget c/fwd £000	Current Budget £000	Contribution To /(From) Reserves £000	Over/ (Under) Spend £000	
Operations										
Income	(1,250)	(1,085)	(165)	(2,904)	(2,522)	-	(2,522)	-	(382)	Increased CCTV projects income. Ground maintenance increased income, reduced works required at watercourses, increased salary costs. Loss of Street Cleansing income, savings on workshop consumables.
Expenses	3,748	3,646	102	7,852	7,630	-	7,630	-	222	
Net	2,498	2,561	(63)	4,948	5,108	-	5,108	-	(160)	
Leisure and Health										
Income	(2,935)	(2,918)	(17)	(6,146)	(6,107)	-	(6,107)	-	(39)	See separate commentary in Appendix
Expenses	3,335	3,363	(28)	6,507	6,373	-	6,373	-	134	
Net	400	445	(45)	361	266	-	266	-	95	
ICT										
Income	(2,669)	(2,546)	(123)	(5,302)	(5,097)	-	(5,097)	-	(205)	The variation that has emerged in Q2 has been caused by a combination of cancelled network lines and links that have been consolidated from old contracts to other types of services offered through the current EastNet framework.
Expenses	4,384	4,285	99	7,911	7,719	-	7,719	(67)	125	
Net	1,715	1,739	(24)	2,609	2,622	-	2,622	(67)	(80)	
Total	10,595	12,072	(1,477)	22,573	24,113	231	24,344	569	(1,202)	

Q2 Forecast 2023/24 - Revenue

Service Detail

Monitoring Report - Service Grouping

Head of Service	Service Grouping	Year To Date			Full Year				Contribution To/(From) Reserves £000	Over/(Under) Spend £000	Commentary On Underspend/Overspend
		Actuals £000	Current Budget £000	Over/(Under) Spend £000	Forecast £000	Original Budget £000	Budget Carry Forwards £000	Current Budget £000			
Corporate Resources	Head of Resources										
	Expenses	57	57	-	113	113	-	113	-	-	
	Net Impact	57	57	-	113	113	-	113	-	-	
	Corporate Finance										
	Income	(920)	(35)	(885)	(1,745)	(436)	-	(436)	750	(559)	
	Expenses	2,701	2,689	12	6,307	6,288	-	6,288	-	19	Higher interest rates have resulted in increased income from short term investments
	Net Impact	1,781	2,654	(873)	4,562	5,852	-	5,852	750	(540)	
	Finance										
	Income	(1)	-	(1)	(1)	-	-	-	-	(1)	
	Expenses	329	342	(13)	644	668	-	668	-	(24)	Underspend due to savings from 2 roles being vacant for part of the year
	Net Impact	328	342	(14)	643	668	-	668	-	(25)	
	Risk Management										
	Expenses	58	58	-	148	145	-	145	-	3	
	Net Impact	58	58	-	148	145	-	145	-	3	
	Legal										
	Income	(2)	-	(2)	(2)	-	-	-	-	(2)	
	Expenses	2	-	2	289	259	-	259	-	30	Overspend relates to multiple vacant posts and permanent staff on long term sickness needed to be covered by agency staff. External income relating to S106 agreements has declined.
	Net Impact	-	-	-	287	259	-	259	-	28	
	Energy & Sustainability Management										
	Expenses	20	21	(1)	41	42	-	42	-	(1)	
Net Impact	20	21	(1)	41	42	-	42	-	(1)		
Public Conveniences											
Expenses	2	-	2	3	-	-	-	-	3		
Net Impact	2	-	2	3	-	-	-	-	3		
Facilities Management											
Income	(290)	(286)	(4)	(579)	(530)	-	(530)	-	(49)		
Expenses	715	913	(198)	1,427	1,744	10	1,754	-	(327)	Under spend relates to: Utility bills being lower than forecast initially: Electricity (£76k) & Gas (£102k) Vacant Facilities Manager Role - (£52k), plus savings in business rates (£128k) at PFH	
Net Impact	425	627	(202)	848	1,214	10	1,224	-	(376)		
Democratic & Elections											
Income	(132)	(100)	(32)	(253)	(198)	-	(198)	7	(48)	Unbudgeted expenditure to provide a service to stream statutory councillor meetings	
Expenses	514	521	(7)	1,142	1,114	-	1,114	-	28	SRAs lower than budget and budget not utilised to date for any Code of Conduct investigations	
Net Impact	382	421	(39)	889	916	-	916	7	(20)	Additional grant income received for Tranche 2 of implementation of Elections Act to be spent/moved to reserve Income generation more than budgeted for in land charges despite reduction in the volume of searches	

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Service Detail

Monitoring Report - Service Grouping

Head of Service	Service Grouping	Year To Date			Full Year				Contribution To/(From) Reserves £000	Over/(Under) Spend £000	Commentary On Underspend/Overspend
		Actuals £000	Current Budget £000	Over/(Under) Spend £000	Forecast £000	Original Budget £000	Budget Carry Forwards £000	Current Budget £000			
Corporate Resources	Human Resources										The underspend relates to a number of areas within the budget but the main one relates to staff recruitment costs that are recharged to hiring departments Vacancy level at a higher than expected level, this partially offset by underspends within building maintenance, utilities and business rates. There are also a couple of vacant posts which with one post expected to be filled part way through the year and other post to be vacant for the year.
	Income	(1)	-	(1)	(1)	-	-	-	-	(1)	
	Expenses	342	358	(16)	661	674	-	674	-	(13)	
	Net Impact	341	358	(17)	660	674	-	674	-	(14)	
	Risks & Control										
	Income	-	-	-	-	-	-	-	-	-	
	Expenses	659	664	(5)	767	760	8	768	-	(1)	
	Net Impact	659	664	(5)	767	760	8	768	-	(1)	
	Commercial Estates										
	Income	(2,005)	(2,190)	185	(4,224)	(4,379)	-	(4,379)	-	155	
Expenses	559	698	(139)	1,767	1,835	33	1,868	-	(101)		
Net Impact	(1,446)	(1,492)	46	(2,457)	(2,544)	33	(2,511)	-	54		
HoS Total	2,607	3,710	(1,103)	6,504	8,099	51	8,150	757	(889)		
Chief Operating Officer	Building Control										This is a shared service. The lead partner, Cambridge City Council's Q2 forecast indicates a significant underspend for the year. Mobile home park utility bills are being reviewed and several mobile home sales have increased income. Pest control has seen a reduction in treatment types due to seasonal differences, leading to reduced income Funding received to help respond to the additional burdens in relation to domestic abuse which in turn will help the District Council receive the DAHA accreditation. Funding received to provide ongoing support to refugees under the Homes for Ukraine Scheme to enable them to live independently, access employment and training and integrate within communities. Variance in employment due to recruitment at lower grade than previous post holder and a vacant post.
	Income	(1)	-	(1)	(6)	-	-	-	-	(6)	
	Expenses	-	-	-	176	250	-	250	-	(74)	
	Net Impact	(1)	-	(1)	170	250	-	250	-	(80)	
	Community Resilience										
	Income	(113)	(104)	(9)	(212)	(209)	-	(209)	-	(3)	
	Expenses	189	191	(2)	389	404	-	404	-	(15)	
	Net Impact	76	87	(11)	177	195	-	195	-	(18)	
	Communities										
	Income	(113)	(113)	-	(261)	(226)	-	(226)	-	(35)	
	Expenses	343	370	(27)	545	583	36	619	-	(74)	
	Net Impact	230	257	(27)	284	357	36	393	-	(109)	
	Environmental Health Services										
	Income	(11)	(10)	(1)	(63)	(59)	-	(59)	-	(4)	
Expenses	337	376	(39)	674	755	-	755	-	(81)		
Net Impact	326	366	(40)	611	696	-	696	-	(85)		
Environmental Health Administration											
Expenses	64	65	(1)	125	133	-	133	-	(8)		
Net Impact	64	65	(1)	125	133	-	133	-	(8)		

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Chief Operating Officer	Licencing										
	Income	(283)	(275)	(8)	(379)	(370)	-	(370)	-	(9)	Licence variance is mainly due to 2 areas, firstly the staff costs due to the licensing manager role being partly covered with a shared service in place. The second is the additional income from Taxi drivers which is encouraging to see new drivers after losing a number of them through covid.
	Expenses	98	130	(32)	237	266	-	266	-	(29)	
	Net Impact	(185)	(145)	(40)	(142)	(104)	-	(104)	-	(38)	
	Council Tax Support										
	Income	(183)	(121)	(62)	(183)	(122)	-	(122)	-	(61)	Changes to the way in which grants are allocated by Central Government meant that funding received for CTS Administration Grant also included a sum for CT Family Annexes c£60k
	Expenses	(1)	-	(1)	-	-	-	-	-	-	
	Net Impact	(184)	(121)	(63)	(183)	(122)	-	(122)	-	(61)	
	Local Tax Collection										
	Income	(5)	(1)	(4)	(250)	(250)	-	(250)	-	-	
	Expenses	3	-	3	5	-	-	-	-	5	
	Net Impact	(2)	(1)	(1)	(245)	(250)	-	(250)	-	5	
	Housing Benefits										
	Income	(11,750)	(11,679)	(71)	(23,880)	(23,817)	-	(23,817)	-	(63)	Costs remain for the council as a consequence of shortfall from Housing Benefit payments for homelessness from government (known as subsidy). Postage costs increases have been included from October, and additional overtime costs have been incurred in relation to hours worked on the CTS project.
	Expenses	13,273	13,114	159	26,073	25,709	-	25,709	-	364	
	Net Impact	1,523	1,435	88	2,193	1,892	-	1,892	-	301	
	Housing Needs										
	Income	(948)	(897)	(51)	(1,078)	(1,049)	-	(1,049)	-	(29)	Increases in prevention expenditure (Prevention Payments) are covered by in year receipt of Gov Grants plus the reserve from previous allocations of HPG from Gov, so position is net nil, but increases in Homeless Prevention activity.
	Expenses	1,116	1,068	48	2,110	2,081	-	2,081	-	29	
	Net Impact	168	171	(3)	1,032	1,032	-	1,032	-	-	
	Customer Services										
Expenses	389	447	(58)	867	902	-	902	-	(35)	The underspend is linked to several vacancies and the time taken to advertise and recruit, these posts are now filled.	
Net Impact	389	447	(58)	867	902	-	902	-	(35)		
Document Centre											
Expenses	88	84	4	167	173	-	173	-	(6)		
Net Impact	88	84	4	167	173	-	173	-	(6)		
Chief Operating Officer											
Expenses	53	54	(1)	108	108	-	108	-	-		
Net Impact	53	54	(1)	108	108	-	108	-	-		
HoS Total	2,545	2,699	(154)	5,164	5,262	36	5,298	-	(134)		

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		Actuals £000	Current Budget £000	Over/(Under) Spend £000	Forecast £000	Original Budget £000	Budget Carry Forwards £000	Current Budget £000			
Economic Development	Economic Development										
	Income	(2)	-	(2)	(9)	(6)	-	(6)	-	(3)	
	Expenses	109	107	2	219	212	-	212	-	7	
	Net Impact	107	107	-	210	206	-	206	-	4	
	HoS Total	107	107	-	210	206	-	206	-	4	
Housing Strategy	Housing Strategy										
	Expenses	99	96	3	198	196	-	196	-	2	
	Net Impact	99	96	3	198	196	-	196	-	2	
	Market Towns										
	Income	-	-	-	(157)	(157)	-	(157)	-	-	
	Expenses	78	78	-	157	157	-	157	-	-	
	Net Impact	78	78	-	-	-	-	-	-	-	
	HoS Total	177	174	3	198	196	-	196	-	2	
Corporate Leadership	Directors										
	Expenses	232	272	(40)	1,075	1,117	-	1,117	-	(42)	Salary savings £100k offset by recruitment costs £20k, memberships £13k & consultancy £20k
	Net Impact	232	272	(40)	1,075	1,117	-	1,117	-	(42)	
	Executive Support & Business Planning										
	Expenses	78	79	(1)	170	171	-	171	-	(1)	
	Net Impact	78	79	(1)	170	171	-	171	-	(1)	
HoS Total	310	351	(41)	1,245	1,288	-	1,288	-	(43)		
Chief Planning Officer	Head of Service: Chief Planning Officer										
	Planning Policy										
	Income	(132)	(65)	(67)	(493)	(429)	-	(429)	-	(64)	CIL £49,254 (Net effect of Staff savings due to vacancies) Growth £47,633 (Employee cost savings of £32,918, Performance Planning Agreement of £10k)
	Expenses	434	468	(34)	1,251	1,194	89	1,283	-	(32)	
	Net Impact	302	403	(101)	758	765	89	854	-	(96)	
	Development Management										
	Income	(1,127)	(1,124)	(3)	(1,505)	(1,502)	-	(1,502)	-	(3)	Increase in PPA/Pre-application fee income and reduced reliance on contractors (to date).
	Expenses	834	842	(8)	1,740	1,704	39	1,743	-	(3)	
Net Impact	(293)	(282)	(11)	235	202	39	241	-	(6)		
HoS Total	9	121	(112)	993	967	128	1,095	-	(102)		

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Strategic Insight & Delivery	Head of Service: Strategic Insight & Delivery										
	Markets										
	Income	(52)	(82)	30	(110)	(163)	-	(163)	-	53	Maximising available space for trader pitches however with the current scale of charges and discount schemes, the budgeted income is unachievable. The service is going to discuss the fees and charges with the portfolio holder for options.
	Expenses	76	68	8	141	131	-	131	-	10	
	Net Impact	24	(14)	38	31	(32)	-	(32)	-	63	
	Car Parks - Off Street										
	Income	(1,273)	(1,419)	146	(2,643)	(2,835)	-	(2,835)	-	192	Parking income is currently low plus recruited to 2 vacant posts. The performance of these posts has not been baselined
	Expenses	809	850	(41)	1,458	1,531	16	1,547	-	(89)	
	Net Impact	(464)	(569)	105	(1,185)	(1,304)	16	(1,288)	-	103	
	Transformation										
	Income	2	-	2	(215)	(215)	-	(215)	-	-	
	Expenses	196	209	(13)	416	416	-	416	-	-	
	Net Impact	198	209	(11)	201	201	-	201	-	-	
	Car Park - On Street										
	Income	(5)	-	(5)	(10)	-	-	-	-	(10)	Accrued too much grant payments from prior years to be paid over to County. This is because for several years on street parking was not charged.
	Expenses	(45)	-	(45)	(24)	-	-	-	-	(24)	
	Net Impact	(50)	-	(50)	(34)	-	-	-	-	(34)	
	Projects and Programmes										
	Expenses	-	-	-	121	-	-	-	(121)	-	
	Net Impact	-	-	-	121	-	-	-	(121)	-	
	Parks and Open Spaces										
	Income	(33)	(29)	(4)	(89)	(46)	-	(46)	-	(43)	Play Area overspend due to spend allocated to CC that will be zeroed out at the end of the year from S106 Reserve. There is an underspend with business operation support due to role being vacant during an active HR investigation. Role now recruited to.
	Expenses	258	251	7	657	601	-	601	-	56	
Net Impact	225	222	3	568	555	-	555	-	13		
Service Group: Countryside											
Income	(249)	(188)	(61)	(384)	(277)	-	(277)	-	(107)	Underspend is due to savings from utilities costs we are forecasting that they will be less than budget which was increased due to inflationary pressures. Vacant post within countryside centre not expected to be recruited to for the year.	
Expenses	412	368	44	747	672	-	672	-	75		
Net Impact	163	180	(17)	363	395	-	395	-	(32)		
Service Group: Strategic Insight & Delivery											
Income	(22)	(24)	2	(32)	(42)	-	(42)	-	10		
Expenses	153	161	(8)	308	326	-	326	-	(18)		
Net Impact	131	137	(6)	276	284	-	284	-	(8)		
HoS Total	227	165	62	341	99	16	115	(121)	105		

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Operations	Head of Service: Operations										
	CCTV										
	Income	(72)	(75)	3	(109)	(115)	-	(115)	-	6	
	Expenses	1	-	1	1	-	-	-	-	1	
	Net Impact	(71)	(75)	4	(108)	(115)	-	(115)	-	7	
	CCTV Shared Service										
	Income	(137)	(9)	(128)	(520)	(338)	-	(338)	-	(182)	
	Expenses	349	244	105	736	624	-	624	-	112	
	Net Impact	212	235	(23)	216	286	-	286	-	(70)	
	Service Group: Head of Operations										
	Expenses	12	12	-	142	150	-	150	-	(8)	
	Net Impact	12	12	-	142	150	-	150	-	(8)	
	Service Group: Green Spaces										
	Income	(130)	(98)	(32)	(432)	(306)	-	(306)	-	(126)	
	Expenses	490	485	5	992	971	-	971	-	21	
	Net Impact	360	387	(27)	560	665	-	665	-	(105)	
	Service Group: Street Cleansing										
Income	(14)	(45)	31	(17)	(80)	-	(80)	-	63		
Expenses	501	518	(17)	949	975	-	975	-	(26)		
Net Impact	487	473	14	932	895	-	895	-	37		
Service Group: Waste Management											
Income	(885)	(840)	(45)	(1,791)	(1,644)	-	(1,644)	-	(147)		
Expenses	2,256	2,229	27	4,710	4,570	-	4,570	-	140		
Net Impact	1,371	1,389	(18)	2,919	2,926	-	2,926	-	(7)		
Fleet Management											
Income	(12)	(18)	6	(35)	(39)	-	(39)	-	4		
Expenses	139	158	(19)	322	340	-	340	-	(18)		
Net Impact	127	140	(13)	287	301	-	301	-	(14)		
HoS Total	2,498	2,561	(63)	4,948	5,108	-	5,108	-	(160)		

15k underspend HDC CODE - line rental budget is shared between CITY and HDC
54K Underspend due to income on projects and SLA , 10% income achieved

£62k Employee - £24k Market supplement not in budget, employees removed from budget, but savings made elsewhere. (£125k) Income Improvements, Predominantly GM increased sales. (£32k) Buildings - Mix of (£12k) Watercourses no major work identified, and (£11k) Sewer / Ditches with no claims identified to date being the main contributors.

Over spend due to loss of income due to Places for People taking the work back in house.

Forecasting to spend less on buying parts and tools within the workshop by extending their life rather than purchasing replacements

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Service Detail

Monitoring Report - Service Grouping

Head of Service	Service Grouping	Year To Date			Full Year				Contribution To/(From) Reserves	Over/(Under) Spend	Commentary On Underspend/Overspend
		Actuals £000	Current Budget £000	Over/(Under) Spend £000	Forecast £000	Original Budget £000	Budget Carry Forwards £000	Current Budget £000			
Leisure & Health	Head of Service: Leisure & Health Leisure & Health Facilities										See below at foot of table for Leisure and Health comments.
	Income	(2,794)	(2,827)	33	(5,849)	(5,895)	-	(5,895)	-	46	
	Expenses	3,170	3,235	(65)	6,154	6,104	-	6,104	-	50	
	Net Impact	376	408	(32)	305	209	-	209	-	96	
	One Leisure Active Lifestyles										
	Income	(141)	(91)	(50)	(297)	(212)	-	(212)	-	(85)	
	Expenses	165	128	37	353	269	-	269	-	84	
Net Impact	24	37	(13)	56	57	-	57	-	(1)		
HoS Total	400	445	(45)	361	266	-	266	-	95		
3CiCT Shared Service	Head of Service: 3CiCT Shared Service ICT Shared Service										The variation that has emerged in Q2 has been caused by a combination of cancelled network lines and links that have been consolidated from old contracts to other types of services offered through the current EastNet framework and also a terminated contract for telephony services where the supplier has ceased billing early ahead of the expected notice period. Following discussion with our finance lead, the necessary adjustments for the F/Y 23/24 will be built in to T1 for next year.
	Income	(2,669)	(2,546)	(123)	(5,302)	(5,097)	-	(5,097)	-	(205)	
	Expenses	4,384	4,285	99	7,911	7,719	-	7,719	(67)	125	
	Net Impact	1,715	1,739	(24)	2,609	2,622	-	2,622	(67)	(80)	
HoS Total	1,715	1,739	(24)	2,609	2,622	-	2,622	(67)	(80)		
Total	10,595	12,072	(1,477)	22,573	24,113	231	24,344	569	(1,202)		

Q2 Forecast 2023/24 - Revenue

Service Detail

Monitoring Report - Service Grouping

Head of Service	Service Grouping	Year To Date			Full Year					Commentary On Underspend/Overspend	
		Actuals £000	Current Budget £000	Over/ (Under) Spend £000	Forecast £000	Original Budget £000	Budget Carry Forwards £000	Current Budget £000	Contribution To/(From) Reserves £000		Over/ (Under) Spend £000

One Leisure Commentary

Budget: £265,185
Forecast: £360,712
Variance: £95,527

The previous months forecast (August 2023) was a variance to budget of £106,032.
This is an improvement month on month of £10,505.

Income:

- Total revenue remains stable and is (£38,746) better than budget.
- o Functions: (£31,385)
- o Fees & Charges: (£22,850)
- o Junior Swimming Courses: (£149,544)
- o Hire of Rooms: (£15,051)
- o Grant Funding: (£66,712) – utilised to offset expenditure.
- o Memberships £244,767

Expenditure:

- Total expenditure is £134,271 worse than budget.
- o Overspent to Budget:
- o Employees: £47,783 - within this there are additional Active Lifestyle staff costs that can be offset by additional grant funding as per note above
- o Supplies & Services: £112,690
- o Licences £32,400 – License to improve functionality and service delivery within our fitness centres. This was a 3-year licence paid in 2022-2023 but accrued into 2023-2024. A decision is to be made if an accrual will be facilitated for future years which may benefit our year end position further?
- o Hire of Equipment - £10,695
- o Consultancy Fes - £22,694 - £20k of this overspend relates to the payment due to the long-term operating model consultant. Work to be completed by December 2023.
- o Bar Provision: £14,003 - this is to be reviewed internally as we feel that we should upon reflection have a better gross profit margin shown within income for all hospitality areas.
- o Chemicals: £8,683
- o Entertainments: £12,423 - we have inserted a £10k cost to facilitate the annual Xmas panto and an increase on income has been reflected within our year end forecast. This is shown under functions revenue as outlined above.
- o Buildings: £42,481 - of this overspend £41,063 is due to an increase versus budget on annual business rates.
- o Transport: £1,317
- o Other savings to budget in our end of year forecast stem from VAT partial exemption: (£70,000)